

**From:** William A Horan  
**To:** Microsoft ATR  
**Date:** 1/2/02 4:16pm  
**Subject:** MICROSOFT Settlement

Dear Sirs,

I am a both an investor, and a career-long (30+ years) Information Systems Developer/Manager/Executive.

There is absolutely no question that the enormous contributions made by MICROSOFT to the area of PC operating systems and applications development have revolutionized the computer and information processing industries. No other company could have (nor evidenced enough initiative to have) approached the significance of innovation produced through the persistence and singular efforts of Bill Gates and his crew.

As an investor, I can only applaud the tremendous stimulus Microsoft's growth record provided to the stock market boom of the nineties. Witness the dampening effects that commenced coincident with Reno's assanine assault on one of the true symbols of successful American capitalism. Sad to see that "victim mentality" has now gained such Federal sympathy in compromising America's competitive spirit.

I believe that the entire case was a liberal travesty, perpetrated to pull the plug on a booming investment climate, by a bunch of ne'er-do-well Clinton bureaucrats supporting Greenstein's compulsions to wreck the market... and a select few of America's business champions.

Drop the B.S. and let's get America back to the truly competitive style tyhat made us a once-great nation.

Sincerely,  
William A. Horan  
(former) President I.S.I./ MARS Inc.  
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